



AUCKLAND LIGHT RAIL – CC2M WEEKLY PROJECT REPORT

03 September 2021

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Workstream	Progress This Week	Upcoming
1 Social Licence	<ul style="list-style-type: none"> The engagement programme has shifted to online and digital channels. The engagement period was completed and closed off on 31 August. Engagement with Mana Whenua has progressed and three quarters of the scheduled hui with governance chairs have taken place. Engagement with Mataawaka groups has also shifted online. 	<ul style="list-style-type: none"> Some ongoing engagement is continuing in September with Auckland Council Planning Committee. Liaising with Infrastructure NZ and Property Council of NZ to plan online presentations for their members. Preparing proactive media releases for September. Market research is also underway.
2 Business Case and Planning	<ul style="list-style-type: none"> The Strategic Case is currently in the final review cycle. The Financial, Economic and Commercial Cases have completed or planned to complete the Walkthrough reviews between 30 August and 08 September Next review cycle will be Quality a second quality review 	<ul style="list-style-type: none"> Integrate Strategic Case into IBC Continued Walkthroughs of Financial, Economic and Commercial Cases The Management case walkthrough review is booked for mid September.
3 Urban Form	<ul style="list-style-type: none"> Internal workstream review of draft reports Developing A3 Plan on Page / short summary document outlining key urban messages. Continuing to refine final urban deliverable 	<ul style="list-style-type: none"> Presenting draft reports to the IAG Continuing to refine final urban deliverable Preparation of urban paper for board meeting

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Workstream	Progress This Week	Upcoming
4 Transport Strategy	<ul style="list-style-type: none"> Completed modelling of second Land Use option scenario, passed results to Business Case workstream to enable completion of economic and financial cases Circulated summary of results to workstream leads Provided AFC with land use and modelling specifications for heavy rail test 	<ul style="list-style-type: none"> Undertake heavy rail option test Review technical documents Walk through of economic case Review economic case
5 Technical Support	<ul style="list-style-type: none"> The multi criteria analysis (MCA) was completed on the 5th August. Silver review of drawings has been undertaken Drafts of all technical notes and reports to support the business case have been completed. Draft costs, programmes and risks have been completed. Completed second iteration of SLO patronage modelling to include higher urban development uplift. 	<ul style="list-style-type: none"> Finalise all drawings, technical notes and reports and complete any renders Complete patronage modelling for heavy rail long list option. Complete cost estimates for SLO. Engage with Auckland Rapid Transit Plan team to ensure consistency with emerging findings. Closing out other technical reports long list mode options.
6 Delivery Entity	<ul style="list-style-type: none"> Finalising delivery entity report and inputs into management case, financial case and commercial case Ongoing discussions with MoT and Treasury about delivery entity and transition Auckland Council planning committee confidential meeting – 2 September 	<ul style="list-style-type: none"> Board meeting – 14 September Sponsors' meeting 20 September
7 Project Management Organisation	<ul style="list-style-type: none"> IT set up successfully implemented, with a big push to get teams investing in Document Control. Programme performance remains on track, Forward Programme planning has commenced. 	<ul style="list-style-type: none"> Preparations for Gateway Review and Financial Audit are underway. Reviewing areas of Risk and implementing mitigation plans if necessary. Project processes are being streamlined to ensure smooth operation.

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s 9(2)(i)

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Stakeholder Engagement

Item	This week	Upcoming	Comment
Partner Agencies	<ul style="list-style-type: none"> AC Youth Advisory Panel workshop Tuesday 31 August AC Planning Committee Thursday 2 September 		
Wider Stakeholders	<ul style="list-style-type: none"> Heart of the City, Monday 30 August Universities learning precinct update, Thursday 2 September 		
Māori			

Minister Engagement

Item	This week	Upcoming	Comment

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Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
MIN-3700: Engagement with Dominion Rd Business Assoc.	6 September	Drafting
MI-432: Dominion Rd Business Assoc.	7 September	Drafting
NZT-6561: Dominion Rd Business Assoc.	14 September	Drafting
OIA-8713: Taxpayers Union re ALR and the ETS	21 September	Allocated
OIA-8749: Waka Kotahi 2019 bid for light rail	29 September	Allocated

ALR Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
NZT-6506: s 9(2)(a) feedback	03 September	Completed
MIN-432: s 9(2)(a) Trackless Trams	08 September	In Progress
MIN-3700 David Lorier Summary of engagement	07 September	In Progress

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10 September 2021

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Workstream	Progress This Week	Upcoming
<p>1 Social Licence</p>	<ul style="list-style-type: none"> The engagement feedback summary is drafted ready for design Ongoing online engagement is continuing this week with Infrastructure NZ and Property Council of NZ Meeting with Te Arawhiti (Crown-Maori Relations) on Crown-Maori partnership approach 	<ul style="list-style-type: none"> Draft Maori and Social Outcomes Strategies underway Preparing proactive media articles on modes Market research is also underway
<p>2 Business Case and Planning</p>	<ul style="list-style-type: none"> First second draft of the Management Case issued The Strategic Case integration to IBC commences Walkthrough review of the Economic Case completed Walkthrough review of the Financial Case completed 	<ul style="list-style-type: none"> Walkthrough review of the Management Case Finalising of the Strategic Case QR2 of the Economic Case and Financial Case
<p>3 Urban Form</p>	<ul style="list-style-type: none"> Shaping and refining urban story and key messages Finalising overall urban report Presented the urban story technical reports, overall report and summary to IAG for input and advice 	<ul style="list-style-type: none"> Ongoing work finalising the urban story summary Finalising overall urban report

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Workstream	Progress This Week	Upcoming
<p>4 Transport Strategy</p>	<ul style="list-style-type: none"> Completed Heavy Rail modelling requested by Business Case workstream. Summarised results – with Business Case workstream for documentation. Specified additional Hybrid model run with higher capacities requested by Business Case workstream . Completed update of Trackless Trams technical note to include comparison with Light Metro. Updating heavy rail technical note with latest modelling information. Drafting documentation of modelling inputs and results. 	<ul style="list-style-type: none"> Undertake additional Hybrid model run requested by Business Case workstream Finalise draft documentation and review
<p>5 Technical Support</p>	<ul style="list-style-type: none"> All content for the Technical Notes, Reports and Drawings - IBC Concept Design (Gold Review) has been finalised cross reference and quality review is scheduled for this week. s 9(2)(i) Costing – Turner and Townsend scheduled to deliver the next iteration of the Cost estimate, Programme and Cash flow on Thu, 9 August this will be the version used in the Business Case 	<ul style="list-style-type: none"> Wider team opportunity to view the Technical Report scheduled later this week Cost - WT Partnership peer review to be completed by Tue, 14 Sep
<p>6 Delivery Entity</p>	<ul style="list-style-type: none"> Further development of detailed funding advice and value capture report and associated development of case studies and modelling Business case – management case, commercial case, financial case Ongoing discussions with MoT and Treasury about delivery entity and transition 	<ul style="list-style-type: none"> Board meeting – 14 September Board meeting (assurance panel) – 21 September Sponsors’ meeting 20 September
<p>7 Project Management Organisation</p>	<ul style="list-style-type: none"> Programme performance remains on track Continued forward Programme planning Strawman document drafted for Gateway Review Preparations for Financial Audit are underway 	<ul style="list-style-type: none"> Reviewing areas of Risk and implementing mitigation plans if necessary. Continued and improved streamlining of project processes. Contract reviews to determine completeness

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Stakeholder Engagement

Item	This week	Upcoming	Comment
Partner Agencies	<ul style="list-style-type: none"> AC Councillor Linda Cooper, Wednesday 8 September 		
Wider Stakeholders	<ul style="list-style-type: none"> Property Council of NZ Reginal Group, Monday 6 September Gillian, Lynfield Resident, Tuesday 7 September Dominion Road Business Association, Wednesday 8 September Generation Zero, Wednesday 8 September Infrastructure NZ Project Webinar, Thursday 9 September 		
Government Agencies	<ul style="list-style-type: none"> Te Arawhiti (Crown-Maori Relations), Wednesday 8 September 		

Minister Engagement

Item	This week	Upcoming	Comment

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Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
MI-432: Dominion Rd Business Assoc.	7 September	Completed
NZT-6561: Dominion Rd Business Assoc.	14 September	Drafting
BRI-2289: CC2M Sponsor's meeting 20 Sept	15 September	Drafting
OIA-8713: Taxpayers Union re ALR and the ETS	21 September	Allocated
OIA-8749: Waka Kotahi 2019 bid for light rail	29 September	Allocated

ALR Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
MI-432 s 9(2)(a) : trackless trams.	08 September	Completed
MIN-3700 David Lorier: summary of engagement.	07 September	Completed
LGOIMA: Local Board Feedback - extension of confidentiality	08 September	Completed



AUCKLAND LIGHT RAIL – CC2M WEEKLY PROJECT REPORT

17 September 2021

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Workstream

Progress This Week

Upcoming

1

Social Licence

- The engagement feedback summary is being designed
- Draft Maori Outcomes Strategy has been completed for review
- Modes article is drafted to pitch to selected media

- Finalising strategies and summary to present to Board
- Market research results to be finalised

2

Business Case and Planning

- Walkthrough of the Management Case completed
- The Strategic Case integration to IBC commences
- Integration to IBC of the Economic Case completed
- Integration to IBC the Financial Case completed

- Walkthrough review of all cases to groups not part of the review walkthroughs
- Merge of all reference materials
- IBC reviews

3

Urban Form

- Development of urban story summary and slide pack for upcoming board meeting
- Presentation of urban story summary report to IAG
- Finalisation of technical reports
- Ongoing refinement of overall summary report

- Board meeting (28th September)
- Ongoing work to refine and finalise urban story and overall summary report

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Workstream	Progress This Week	Upcoming
<p>4 Transport Strategy</p>	<ul style="list-style-type: none"> • s 9(2)(i) • Compiled results and provided to business case team for economic and financial cases • s 9(2)(i) • Completed feedback to technical workstream Concept of Operations 	<ul style="list-style-type: none"> • Finalising technical modelling report • Present IAG paper on integration with wider rapid transit network
<p>5 Technical Support</p>	<ul style="list-style-type: none"> • All Design and Constructability documentation for each discipline has been finalised. These all form part of the Technical Report, which is also completed - Wed, 15 Sep • Cost - WT Partnership peer review completed Tue, 14 Sep 	<ul style="list-style-type: none"> • The Technical Reports, which is part of the Business Case, will be available for viewing by the wider team later in the week. • Cost - Review cost peer review findings and action any significant variations. • Review and refine programme, then update cashflows.
<p>6 Delivery Entity</p>	<ul style="list-style-type: none"> • Board meeting – 14 September • Further development of detailed funding advice and value capture report and associated development of case studies and modelling • Business case – management case, commercial case, financial case • Ongoing discussions with MoT and Treasury about delivery entity and transition 	<ul style="list-style-type: none"> • Board meeting (assurance panel) – 21 September • Sponsors’ meeting 20 September • Board meeting – 28 September
<p>7 Project Management Organisation</p>	<ul style="list-style-type: none"> • Programme performance remains on track • Continued forward Programme planning • Continued document collation for Gateway Review • Continued preparations for Financial Audit 	<ul style="list-style-type: none"> • Probity completeness under review • Continued and improved streamlining of project processes. • Continued review of contracts to determine completeness

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Stakeholder Engagement

Item	This week	Upcoming	Comment
Partner Agencies			
Wider Stakeholders			
Government Agencies	<ul style="list-style-type: none"> LINZ Ministry of Housing and Urban Development 		

Minister Engagement

Item	This week	Upcoming	Comment

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Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
NZT-6561: Dominion Rd Business Assoc.	14 September	Overdue
OIA-8798: Treasury Input	16 September	On-track
WPQ-398: Light rail questions from David Bennett MP	16 September	On-track
OIA-8713: Taxpayers Union re ALR and the ETS	21 September	Finalising
OIA-8749: Waka Kotahi 2019 bid for light rail	29 September	Allocated

ALR Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
OIA-8713: Jordan Williams NZ Taxpayers Union, Survey responses to engagement	17 September	In Progress
WPQ 398: David Bennett MP, 43 various questions	16 September	Completed
OIA-8749: s 9(2)(a), Parallel process	24 September	In Progress



AUCKLAND LIGHT RAIL – CC2M WEEKLY PROJECT REPORT

24 September 2021

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Workstream	Progress This Week	Upcoming
1 Social Licence	<ul style="list-style-type: none"> The Engagement Summary has been finalised and reviewed Māori Outcomes Strategy has been finalised and reviewed Modes media release distributed and media briefings completed 	<ul style="list-style-type: none"> Developing further media articles for October/November Responding to ongoing Ministerials, OIAs and Parliamentary Questions about the long list assessment
2 Business Case and Planning	<ul style="list-style-type: none"> First draft WIP of the IBC send to the Board Internal Assurance reviews completed of the first WIP draft Property and Consenting Strategies are being finalised 	<ul style="list-style-type: none"> Board meeting Internal Assurance of the Property and Consenting Strategy Appendices Quality check Sponsors meeting reports
3 Urban Form	<ul style="list-style-type: none"> Presentation of Urban Story summary to IAC Finalisation of Urban workstream technical reports 	<ul style="list-style-type: none"> Urban Story presented to Board 28th of September Finalisation of overall deliverable for 30th of September

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Workstream	Progress This Week	Upcoming
<p>4 Transport Strategy</p>	<ul style="list-style-type: none"> • Providing information to engagement workstream for press releases • Provide forecast patronage information to economic case to finalise reporting • Review technical reports • s 9(2)(i) [REDACTED] 	<ul style="list-style-type: none"> • Finalise forecasting technical appendix to economic case • s 9(2)(i) [REDACTED]
<p>5 Technical Support</p>	<ul style="list-style-type: none"> • Cost - WT Partnership Peer review of the cost is complete • Cost – Turner & Townsend delivered their Ruby update on Cost and Risk, and the programme for each option has been finalised. 	<ul style="list-style-type: none"> • Cost - Turner & Townsend Gold version of Cost and Risk will be completed this week • Deliverables - Technical notes and reports will be uploaded to ALR SharePoint in the coming week
<p>6 Delivery Entity</p>	<ul style="list-style-type: none"> • Sponsors' meeting – 20 September • Board meeting – assurance panel – 21 September • Detailed funding advice and value capture report drafts completed • Business case –management case, commercial case, financial case drafts completed • Ongoing discussions with MoT and Treasury about delivery entity and transition 	<ul style="list-style-type: none"> • Board meeting – 28 September • Sponsors' meeting – 5 October
<p>7 Project Management Organisation</p>	<ul style="list-style-type: none"> • Finalising documents for Gateway Review • Finalising documents for Financial Audit • Programme Performance on track 	<ul style="list-style-type: none"> • Financial Audit commencing 01 October • Gateway Review November • Contract close out process

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Stakeholder Engagement

Item	This week	Upcoming	Comment
Partner Agencies			
Wider Stakeholders	<ul style="list-style-type: none"> Auckland Airport, Monday 20 September Property Council of NZ, Tuesday 21 September 		
Government Agencies			

Minister Engagement

Item	This week	Upcoming	Comment

Media

Item	Date	Comment
Media Release (Modes)	20 Sept	

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Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
WPQ-407: 3x Trackless Trams	27 Sept	On track
OIA-8827: all info on alternatives to light rail	20 Oct	On track

ALR Official correspondence, other correspondence and miscellaneous

Item	Due date	Status
MI-432 Dominion Road Business Association: trackless trams (revised)	17 Sept	Completed
OIA-8713 Jordan Williams NZ Taxpayers Union: survey responses to engagement	20 Sept	Completed
OIA-8713 Jordan Williams NZ Taxpayers Union: survey responses to engagement (follow up)	01 Oct	Completed
WPQ 40742 David Bennett MP: 3 questions trackless trams	22 Sept	Completed
WPQ 408 David Bennett MP: 3 questions heavy rail.	22 Sept	Completed
OIA-8831 s 9(2)(a) : Long list assessment reports	30 Sept	In Progress

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