

CC2M Weekly Project Report: 03 June 2021

Workstream		Progress This Week	Upcoming
1	Social Licence	<ul style="list-style-type: none"> Stakeholder Management and Mana Whenua Engagement plans finalised for Board and Sponsor meetings. 	<ul style="list-style-type: none"> Preparing presentations and content for upcoming Local Board workshops.
2	Business case and planning	<ul style="list-style-type: none"> Completed ILM with TSY and MOT including confirming objectives, KPIs and measures. Long List assessment underway Programme finalised 	<ul style="list-style-type: none"> Short List assessment criteria being developed Short List assessment workshops Indicative business case by end Sept/Oct
3	Urban Form	<ul style="list-style-type: none"> Collaborating with the technical, consenting and business case delivery workstreams to align deliverables and interdependences, particularly regarding inputs to the business case. Progress initial urban analysis using the CAT tool Understand infrastructure requirements for the corridor and with Plans and Places on initial viewshaft modelling in relation to development capacity. 	<ul style="list-style-type: none"> Outputs of urban form modelling and analysis of economic feasibility.
4	Transport Strategy	<ul style="list-style-type: none"> Completed transport and urban development modelling for initial transport options for input into short list development Completed specification of do minimum for economic case 	<ul style="list-style-type: none"> Finalise do minimum coding and modelling Engage peer reviewer for economic case and request review and approval of do minimum
5	Transport Solution	<ul style="list-style-type: none"> Consultants/suppliers briefed on scope for further investigation for design, operations, construction methodology, programme and costing. New bus network design underway for shortlist options 	<ul style="list-style-type: none"> Agree contracts for consultants/suppliers, and commence work
6	Delivery Entity	<ul style="list-style-type: none"> Preparing papers for Sponsors' meeting, Board meeting and Council workshop. Focus on understanding existing institutional framework in Auckland across delivery, operations and urban development, including understanding powers required by the delivery entity, depending on its scope and how best to access those powers, which will inform the advice on delivery entity. 	<ul style="list-style-type: none"> Sponsors' meeting - 14 June; Board meeting - 15 June; and Council workshop - 30 June.
7	Project Management Organisation	<ul style="list-style-type: none"> Project Controls Plan being refined RASCI Template being set-up for Each Delivery Stream Detailed Integrated Programme in now in place Organisational structure draft in place. Planning commenced for IT Office set up. Plan established for programme/estimating support for optioneering. 	<ul style="list-style-type: none"> Completion of Project Controls Plan RASCI Template to be filled out by each Delivery team Further refine the Integrated Programme Controls Check list to be created to ensure Quality Assurance for deliverables. Operational Support for Programme Cost Management establishment

s 9(2)(i)

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CC2M Weekly Project Report: 27 May 2021

Stakeholder Engagement			
Item	This week	Upcoming	Comment
Central government agencies	N/A	N/A	
Partner agencies	Preparing presentations and content to be supplied on 4 June	11 June 6 Local Boards workshop 14 June All Local Board Chairs Forum 30 June Planning Committee (councillors and chairs)	
Wider stakeholders	N/A	Priority stakeholder engagement starts 11 June Public awareness campaign starts mid June Broader community engagement starts July	
Māori	Internal workshop with Mana Whenua engagement team on key messages	Letter and briefing to Governance Chairs to be sent in early June	

Minister Engagement			
Item	This week	Upcoming	Comment
Ministers Roadshow	N/A	N/A	

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CC2M Weekly Project Report: 27 May 2021

Official Correspondence, other correspondence and miscellaneous			
Item	Lead	Due date	Status
WPQ-266: 4x Light Rail Establishment Unit questions	Richard M	4 June	On-track
MI-273 / M210464/6: Ministerial correspondence re light rail alternatives	Richard M	8 June	On-track
PRO-28 [MoT Input]: Proactive release from the Ministry of Transport re CC2M	Richard M	TBC 21 June	On-track

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AUCKLAND LIGHT RAIL WEEKLY PROJECT REPORT

11 June 2021

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Weekly Project Report: 11 June 2021



Workstream		Progress This Week	Upcoming
1	Social Licence	<ul style="list-style-type: none"> Presentations finalised and first joint Local Board workshop has taken place. Branding and website is being developed for launch in late June 	<ul style="list-style-type: none"> Further Local Board Chairs Forum to take place Priority stakeholder meetings booked
2	Business Case and Planning	<ul style="list-style-type: none"> Long list assessment continuing First draft of the Strategic Case released for review Consenting and Property workstream planning underway Property acquisition assessment underway. 	<ul style="list-style-type: none"> Short List assessment workshops Indicative business case by end Sept/Oct
3	Urban Form	<ul style="list-style-type: none"> Engaged with DPO regarding collation of information for existing infrastructure in the corridor. Received preliminary modelling outputs regarding urban development capacity in the corridor. Commenced analysis of place based urban development opportunities in the corridor and understanding the land use planning inputs required. Ongoing conversations with technical and business case workstreams to ensure alignment of work including assumptions and integrating of deliverables. 	<ul style="list-style-type: none"> Further modelling outputs and analysis of urban development capacity. Working to align with ongoing property acquisition work. Assisting with business case and design input from an urban perspective. Commence economy response and effect analysis for light rail. Commence property market analysis work.
4	Transport Strategy	<ul style="list-style-type: none"> Finalising 'do minimum' coding and modelling 	<ul style="list-style-type: none"> Engage peer reviewer for economic case and request review and approval of 'do minimum'
5	Technical Support	<ul style="list-style-type: none"> Initial design investigations underway focusing on walking and cycling facilities and on connecting light rail to the university. Operations modelling commenced. New bus network design ongoing for shortlist options 	<ul style="list-style-type: none"> Agree contracts for consultants/suppliers, and commence construction methodology.
6	Delivery Entity	<ul style="list-style-type: none"> Sponsors paper and board pack delivered. Interviews of CRL management and stakeholders commenced for assessment of CRL as a potential delivery entity. Procurement workstream kicked off. Funding and finance workstream scoped, with a long list developed. There will be workshops to develop a shortlist. Developing case studies for local and international reference projects. 	<ul style="list-style-type: none"> Sponsors' meeting - 14 June; Board meeting - 15 June; and Council workshop - 30 June.
7	Project Management Organisation	<ul style="list-style-type: none"> Integrated programme further refined. Contracts team up and running, significant progress. IT Plan for Office commenced. Office refit plan commenced. IT Systems framework planning commenced. 	<ul style="list-style-type: none"> Plan Risk Workshop Set up independent domain, IT Framework. Establish project controls for estimate, actuals and progress. Plan programme dependency workshop

Weekly Project Report: 11 June 2021



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Weekly Project Report: 11 June 2021



Stakeholder Engagement			
Item	This week	Upcoming	Comment
Central government agencies	N/A	N/A	
Partner agencies	11 June Local Boards workshop	14 June All Local Board Chairs Forum 30 June Planning Committee (councilors and chairs)	
Wider stakeholders	4 June WaterCare Services meeting	Priority stakeholder engagement has started, meeting with Airport booked for 24 June Public awareness campaign starts late June Broader community engagement starts July	
Māori	Letter and briefing to Governance Chairs drafted to be sent		

Minister Engagement			
Item	This week	Upcoming	Comment

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Weekly Project Report: 11 June 2021



Official Correspondence, other correspondence and miscellaneous

Item	Due date	Status
NZE-6274: Auckland Light Rail design proposal	29 June	On-track
WPQ-287 (24019): Bus Rapid Transit on CC2M	16 June	Drafting

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AUCKLAND LIGHT RAIL – CC2M WEEKLY PROJECT REPORT

18 June 2021



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Workstream	Progress This Week	Upcoming
1 Social Licence	<ul style="list-style-type: none"> Local Board Chairs Forum has taken place Branding and website is being developed for launch in late June Priority stakeholder engagement commenced 	<ul style="list-style-type: none"> Public awareness campaign starts late June Broader community engagement starts July Priority stakeholder meetings booked for June, including AIAL
2 Business Case and Planning	<ul style="list-style-type: none"> Reviewing draft Long List report Agreeing methodology for assessment with Treasury Reviewing assessment criteria Inputting on process for design criteria for corridor 	<ul style="list-style-type: none"> Confirming Value Capture scope Carbon assessment Confirming assessment criteria and process
3 Urban Form	<ul style="list-style-type: none"> Reviewing preliminary modelling outputs regarding urban development capacity in the corridor Commenced analysis of place based urban development opportunities in the corridor and understanding the land use planning inputs required Ongoing conversations with technical and business case workstreams to ensure alignment of work including assumptions and integration of deliverables Property acquisition strategy development Reviewing and providing feedback on Long List, Strategic Case Storyboard, Comms material Progressing property market analysis work Progressing urban development capacity and feasibility analysis 	<ul style="list-style-type: none"> Finalising required changes and data updates for second round of PwC modelling Setting up a workshop to assess special character in the Light Rail corridor Finalising urban deliverables and timeframes Aligning urban deliverables with wider Business case deliverables and timeframes
4 Transport Strategy	<ul style="list-style-type: none"> Completed assessment of shortlisted options Technical note summarising results completed and sent to all workstreams to inform short list development Do minimum case for economic evaluation finalised and sent to AFC for modelling. 	<ul style="list-style-type: none"> s 9(2)(i) Prepare modelling specifications for do minimum options
5 Technical Support	<ul style="list-style-type: none"> Active mode options for the corridors have been developed s 9(2)(i) Work continues on bus network development to integrate with each short list option 	<ul style="list-style-type: none"> s 9(2)(i)
6 Delivery Entity	<ul style="list-style-type: none"> Sponsors meeting held 14 June and Board Meeting held 15 June s 9(2)(i) Funding and finance workstream scoped, with a long list developed Developing case studies for local and international reference projects 	<ul style="list-style-type: none"> Council workshop - 30 June Board meeting – 13 July Sponsors' meeting – 5 July
7 Project Management Organisation	<ul style="list-style-type: none"> Health, Safety & Wellness paper presented to board. IT Framework discussion progressed with Waka Kotahi IT Supplier scope of services confirmed and contracts being finalised Document Control Framework advanced and ready for implementation 	<ul style="list-style-type: none"> Risk workshop scheduled for 23 June Programme Dependency Workshop scheduled for 21 June Project Induction process finalised

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s 9(2)(i)

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Stakeholder Engagement

Item	This week	Upcoming	Comment
Central government agencies	Various discussions with Ministry of Transport and Treasury	Ongoing engagement	
Partner agencies	14 June Local Board Chairs Forum 15 June Light Rail Board Meeting	30 June Planning Committee (councilors and chairs)	
Wider stakeholders	15 June AT Airport to Botany Team	Priority stakeholder engagement has started, meeting with Airport booked for 24 June Broader community engagement starts July	
Māori	Letter and briefing to Governance Chairs sent from Chair		

Minister Engagement

Item	This week	Upcoming	Comment
Minister of Transport Minister of Finance	14 June Sponsors Meeting	5 August Sponsors Meeting	

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Official Correspondence, other correspondence and miscellaneous

Item	Due date	Status
NZT-6274: suggestion for ALR designs	29 June	On-track
M210520: The Onehunga Enhancement Society	21 June	On-track
WPQ-25148: Business Case Long List Options for ALR	22 June	On-track

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AUCKLAND LIGHT RAIL – CC2M WEEKLY PROJECT REPORT

25 June 2021

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Workstream	Progress This Week	Upcoming
1 Social Licence	<ul style="list-style-type: none"> Collateral and website is being finalised for launch in early July Priority stakeholder engagement is continuing including Airport, AUT, Property Council of NZ, Infrastructure NZ Liaison with Mana Whenua Governance chairs has started 	<ul style="list-style-type: none"> Broader community engagement starts July Media briefing and release Planning Committee presentation
2 Business Case and Planning	<ul style="list-style-type: none"> Developing assessment criteria for benefits realisation Identification of Risks + Workshop Engaged with consenting team to decide on external engagement parties Held dependencies workshop to determine key prerequisites Inputting on process for design criteria for corridor Implemented and socialised task management process 	<ul style="list-style-type: none"> Workshop to finalise Investment Logic Measures Continuation of dependencies identification sessions Model/assessment multiple options workshop
3 Urban Form	<ul style="list-style-type: none"> Ongoing workshops to assess the special character in the light rail corridor. Ongoing analysis of place based urban development opportunities in the corridor and understanding the land use planning inputs required. Ongoing conversations with technical and business case workstreams to ensure alignment of work including assumptions and integration of deliverables. Working with property acquisition strategy team to understand interdependencies. Progressing property market analysis work. Progressing economy response and effects analysis for Light Rail. Contributing to development of Auckland Story for investment in the corridor. Contributing to value capture conversations 	<ul style="list-style-type: none"> Finalising required changes and data updates for second round PWC modelling. Finalising urban deliverables and timeframes. Aligning urban deliverables with wider Business case deliverables and timeframes. Meeting with mana whenua engagement team to understand alignment of workstreams and required inputs. Beginning preparation for the July board meeting and the August sponsors meeting to tell the urban story. Contributing towards delivery entity conversations
4 Transport Strategy	<ul style="list-style-type: none"> Finalise bus and LRT coding for shortlisted options with AFC (Transport) and PwC (urban development uplift) Agree spatial definition of CC2M sectors. Finalise specification of outputs and measures to be produced by AFC modelling 	<ul style="list-style-type: none"> Finalise and agree shortlist options with economic case lead
5 Technical Support	<ul style="list-style-type: none"> Active mode strategy for connecting to the proposed stations underway § 9(2)(i) Work continues on bus network development to integrate with each short list option § 9(2)(i) 	<ul style="list-style-type: none"> § 9(2)(i)

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Workstream	Progress This Week	Upcoming
<p>6 Delivery Entity</p>	<ul style="list-style-type: none"> • Workshop with Council and Crown representatives to discuss strategic CC2M considerations, including perspectives on urban development and any potential constraints • Continued development of scope considerations and case studies for local and international reference projects • Preparation for workshops on funding, value capture, finance, procurement, including preparation of long lists 	<ul style="list-style-type: none"> • Board meeting – 13 July; • Sponsors’ meeting – 5 August.
<p>7 Project Management Organisation</p>	<ul style="list-style-type: none"> • Risk workshop held, very productive session. • Organisational Purpose and Culture workshop held. • Office refit plan received and under review. • Draft reporting framework complete. • Programme dependency workshops commenced, additional programme support procured. 	<ul style="list-style-type: none"> • Lock in Project Controls Reporting (Commercial and Programme). • IT Framework Implementation. • Project Induction process shared. • High Level Milestone confirmation.

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Stakeholder Engagement

Item	This week	Upcoming	Comment
Central government agencies	Various discussions with Ministry of Transport and Treasury	Ongoing engagement	
Partner agencies		29 June Waka Kotahi Engagement and Partnerships Forum 30 June Planning Committee (councillors and chairs)	
Wider stakeholders	22 June Property Council of NZ 22 June Infrastructure NZ 24 June Auckland Airport 25 June AUT	29 June KiwiRail	
Māori	Liaison with Mana Whenua Governance Chairs to set up hui		

Minister Engagement

Item	This week	Upcoming	Comment
Minister of Transport Minister of Finance		5 August Sponsors Meeting	

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Official Correspondence, other correspondence and miscellaneous

Item	Due date	Status
WPQ-25148: Business Case Long List Options for ALR	22 June	Complete
WPQ-287: Michael Woodhouse (4 responses)	23 June	Complete
M210520: The Onehunga Enhancement Society	25 June	Complete
NZT-6274: Suggestion for ALR designs	29 June	On Track

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